## **Better Care Fund Template Q4 2017/18**

1. Cover

#### Version 1.1

#### Please Note:

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| Health and Wellbeing Board:  | Leeds                        |
|--|------------------------------|
| Completed by:  | Lesley Newlove               |
| E-mail:  | lesley.newlove@nhs.net       |
| Contact number:  | 0113 8431627                 |
| Who signed off the report on behalf of the Health and Wellbeing Board: | Councillor Rebecca Charlwood |

Question Completion - when all questions have been answered and the validation boxes below have turned green you should send the template to england.bettercaresupport@nhs.net saving the file as 'Name HWB' for example 'County Durham HWB'

| Complete                                   |                |  |  |  |  |
|--|----------------|--|--|--|--|
|  | Pending Fields |  |  |  |  |
| 1. Cover                                   | 0              |  |  |  |  |
| 2. National Conditions & s75 Pooled Budget | 0              |  |  |  |  |
| 3. National Metrics                        | 0              |  |  |  |  |
| 4. High Impact Change Model                | 0              |  |  |  |  |
| 5. Income & Expenditure                    | 0              |  |  |  |  |
| 6. Year End Feedback                       | 4              |  |  |  |  |
| 7. Narrative                               | 0              |  |  |  |  |

# **Better Care Fund Template Q4 2017/18**

## 2. National Conditions & s75 Pooled Budget

| Selected Health and Well Being Board: | Leeds |
|---------------------------------------|-------|

| Confirmation of National Conditions                         |              |  |  |  |  |  |
|---|--------------|--|--|--|--|--|
|   |              | If the answer is "No" please provide an explanation as to why the condition was not met within |  |  |  |  |
| National Condition  | Confirmation | the quarter and how this is being addressed:   |  |  |  |  |
| 1) Plans to be jointly agreed?                              |              |  |  |  |  |  |
| (This also includes agreement with district councils on use |              |  |  |  |  |  |
| of Disabled Facilities Grant in two tier areas)             | Yes          |  |  |  |  |  |
| 2) Planned contribution to social care from the CCG         |              |  |  |  |  |  |
| minimum contribution is agreed in line with the Planning    |              |  |  |  |  |  |
| Requirements?   | Yes          |  |  |  |  |  |
| 3) Agreement to invest in NHS commissioned out of           |              |  |  |  |  |  |
| hospital services?  |              |  |  |  |  |  |
| nospital sel vices:   | Yes          |  |  |  |  |  |
|   |              |  |  |  |  |  |
| 4) Managing transfers of care?                              |              |  |  |  |  |  |
|   | Yes          |  |  |  |  |  |

| Confirmation of s75 Pooled Budget                    |          |  |                                |  |  |  |
|--|----------|--|--------------------------------|--|--|--|
|  |          |  | If the answer to the above is  |  |  |  |
|  |          | If the answer is "No" please provide an explanation as to why the condition was not met within | 'No' please indicate when this |  |  |  |
| Statement  | Response | the quarter and how this is being addressed:   | will happen (DD/MM/YYYY)       |  |  |  |
| Have the funds been pooled via a s.75 pooled budget? | Yes      |  |                                |  |  |  |

# Better Care Fund Template Q4 2017/18

3. Metrics

Selected Health and Well Being Board:

Leeds

| Metric                        | Definition   | Assessment of progress against the planned target for the quarter | Challenges  | Achievements  | Support Needs |
|-------------------------------|--|---|---|---|---------------|
| NEA                           | Reduction in non-elective admissions   |   | Activity remains that contained in the CCG operational plan and is below last years' activity levels as a result of increased focus of admission avoidance. However pressure on the acute sector remains high due to increasing Lengths of Stay | NEA is below plan   | None          |
| Res Admissions                | Rate of permanent admissions to residential care per 100,000 population (65+)  | On track to meet target   | people from hospital may increase demand<br>on services to support people to regain<br>independence and lead to increased<br>demand for care home placements  | The projected figures show that we will meet the target. Work is ongoing to increase capacity across the city in the provision of CIC beds to support transfers of care rather than people being admitted to permanent care home placements | None          |
| Reablement                    | Proportion of older people (65 and over)<br>who were still at home 91 days after<br>discharge from hospital into reablement<br>/ rehabilitation services | Not on track to meet target                                       |   | ASC reablement services have been restructured to provide more capacity   | None          |
| Delayed Transfers of<br>Care* | Delayed Transfers of Care (delayed days)   | Not on track to meet target                                       | in both the acute and mental health trust.<br>The Acute Trust is now below 3.5% of its<br>bed base being occupied by DTOCs  | Agreement of a number of initiatives to support flow throuh iBCF. Implementation of Community Beds strategy. Also review of options for provision of out of hospital care for patients with complex behaviour as a result of dementia       | None          |

<sup>\*</sup> Your assessment of progress against the Delayed Transfer of Care target should reflect progress against the monthly trajectory submitted separately on the DToC trajectory template

### Better Care Fund Template Q4 2017/18

4. High Impact Change Model

Selected Health and Well Being Leeds

| Board: |   | Maturity assessment |                        |                        |                       |                        |   | Narr  | ative  |               |
|--------|---|---------------------|------------------------|------------------------|-----------------------|------------------------|---|---|--|---------------|
|        |   | Q2 17/18            | Q3 17/18               | Q4 17/18<br>(Current)  | Q1 18/19<br>(Planned) | Q2 18/19<br>(Planned)  | If 'Mature' or 'Exemplary', please provide further rationale to support this assessment | Challenges  | Milestones met during the quarter /<br>Observed impact   | Support needs |
| Chg 1  | Early discharge planning                            | Established         | Established            | Established            | Mature                | Mature                 |   | Size of hospital and challenge of ensuring<br>consistent approach across all admission<br>routes and wards across two sites   | Ongoing process to improve discharge planning  | None          |
| Chg 2  | Systems to monitor patient flow                     | Plans in place      | Plans in place         | Established            | Established           | Established            |   | Ensuring routine/daily flows of demand data to support whole system responses to fluctuations in demand. Agreement to establish DTOC monitoring arrangements to all bed holding providers e.g. Mental Health and Community Beds to ensure flow maintained | Establishment of agreed daily system flow<br>reporting by all NHS providers. Agreed<br>Mutual Aid and Escalation Policy across all<br>NHS providers  | None          |
| Chg 3  | Multi-disciplinary/multi-<br>agency discharge teams | Established         | Established            | Established            | Established           | Established            |   | Expansion from current limited service<br>(operating in A&E, Assessment and Medical<br>and elderly wards only) to whole hospital  | Agreement to funding increased for capacity.<br>Agreement to review current model with aim<br>to commission new whole systems model in<br>readiness for Winter 2018/19   | None          |
| Chg 4  | Home first/discharge to assess                      | Established         | Established            | Established            | Mature                | Mature                 |   | offering different approaches to trusted  | Looking to explore increased scope for<br>reablement following success in approach to<br>date. New community bed capacity now in<br>place. MADE event identified a need for<br>increased focus on transfer/discharge to<br>assess pathways | None          |
| Chg 5  | Seven-day service                                   | •                   | Not yet<br>established | Not yet<br>established |                       | Not yet<br>established |   | Equipment Service is operating on a 7 day basis and iBCF monies have been prioritised for Rapid Response Social Workers to maintain a 7 day service during this coming Winter   | Beginning to review feasibility of changing to<br>7 day working for services where there is<br>interdependence between health and social<br>care and changes in behaviour required to<br>realise benefits                                  | None          |
| Chg 6  | Trusted assessors                                   | Established         | Established            | Established            | Mature                | Mature                 |   | Further work is required to understand options for Trusted Assessment for readmission to existing care homes. Main challenges associated with Trusted Assessment by Care Homes. We are working with Care Homes to improve response times for assessment   | Continuing recruitment to iBCF funded<br>Trusted Assessor capacity. This will extend<br>trusted assessment to all base wards at Leeds<br>Teaching Hospitals Trust  | None          |

| C | ng 7 | Focus on choice                   | Mature      | Mature      | Mature      | Mature | Mature | Progress is being made on developing options for the commissioning of dementia care. It is estimated that up to 30 delayed transfers of care are associated with difficulties in providing care home placements for patients with dementia, many of whom are coded under the 'choice' category. Age UK are commissioned to support patients and their carers in viewing and selecting care homes | needs notably elderly with complex mental | Significant workstream established to indentify capacity solution to meet needs of dementia patients. Options include enhancing support and funding to care homes, development of bespoke step down unit  | None |
|---|------|-----------------------------------|-------------|-------------|-------------|--------|--------|--|---|---|------|
| c | าย 8 | Enhancing health in care<br>homes | Established | Established | Established | Mature | Mature |  | See issue re dementia above               | CCG is looking to appoint care home lead to support development of sector. Work is underway to review capacity in Mental Health community services with a scheme being developed aimed at offering support to care homes for patients with dementia | None |

|   | Hospital Transfer Protocol (or the Red Bag Scheme) Please report on implementation of a Hospital Transfer Protocol (also known as the 'Red Bag scheme') to enhance communication and information sharing when residents move between care settings and hospital. |                |             |             |                       |                       |             |   |   |                       |               |
|---|--|----------------|-------------|-------------|-----------------------|-----------------------|-------------|---|---|-----------------------|---------------|
|   |  |                | Q2 17/18    | Q3 17/18    | Q4 17/18<br>(Planned) | Q1 18/19<br>(Planned) | Q2 18/19    | If there are no plans to implement such a<br>scheme, please provide a narrative on<br>alternative mitigations in place to support<br>improved communications in hospital<br>transfer arrangements for social care<br>residents. | Challenges  | Achievements / Impact | Support needs |
| ı | EC   | Red Bag scheme | Established | Established | Established           | Established           | Established |   | The red bags are not always sent from the acute setting at the same time as the patient |                       | None          |

Please provide any comments that may be useful for local context where there is a difference between the planned and actual expenditure for

#### **Better Care Fund Template Q4 2017/18** 5. Income & Expenditure Selected Health and Wellbeing Board: Leeds Income Disabled Facilities Grant £ 6,199,289 £ 6,199,289 Improved Better Care Fund 16,188,622 16,188,622 CCG Minimum Fund 51,228,544 51,228,544 £ Minimum Subtotal 73,616,455 73,616,455 **CCG Additional Contribution** 2,877,334 LA Additional Contribution 2,877,333 Additional Subtotal 2,877,333 2,877,334 Planned 17/18 Actual 17/18 **Total BCF Pooled Fund** 76,493,789 £ N/A for local context where there is a difference between planned and actual income for 2017/18 **Expenditure** Plan 76,493,789 76,493,789

# Better Care Fund Template Q4 2017/18

#### 6. Year End Feedback

#### Part 1: Delivery of the Better Care Fund

Please use the below form to indicate what extent you agree with the following statements and then detail any further supporting information in the corresponding comment boxes.

| Statement:   | Response: | Comments: Please detail any further supporting information for each response   |
|--|-----------|--|
| The overall delivery of the BCF has improved joint working between health and social care in our locality  | Agree     | There was already a well established, strong relationship between health and social care in Leeds. The BCF has added a bit more focus to this relationship but has also brought with it additional bureaucracy.  |
| 2. Our BCF schemes were implemented as planned in 2017/18  | Agree     | Our schemes have been implemented as planned.  |
| 3. The delivery of our BCF plan in 2017/18 had a positive impact on the integration of health and social care in our locality  | Disagree  | There was already a well established health and wellbeing structure in place before BCF and more confusion has now been created with a multiplicity of plans including BCF, A&E plan, WY and Harrogate STP and our own Leeds Plan.                     |
| 4. The delivery of our BCF plan in 2017/18 has contributed positively to managing the levels of Non-Elective Admissions  | Agree     | The BCF process has prompted more focus onto NEAs and the number of NEAs is below plan.  |
| 5. The delivery of our BCF plan in 2017/18 has contributed positively to managing the levels of Delayed Transfers of Care  | Agree     | The BCF process has prompted more focus onto DToCs and the number of DToCs is starting to reduce in both the Acute and Mental Health Trusts. The Spring Budget monies have also helped Adult Social Care related DToCs keep consistently under target. |
| 6. The delivery of our BCF plan in 2017/18 has contributed positively to managing the proportion of older people (aged 65 and over) who were still at home 91 days after discharge from hospital into reablement/rehabilitation services | Agree     | Adult Social Care reablement services have been restructured to provide more capacity.   |
| 7. The delivery of our BCF plan in 2017/18 has contributed positively to managing the rate of residential and nursing care home admissions for older people (aged 65 and over)   | Agree     | Leeds implemented a new Community Care Bed Strategy in 2017-18 to support transfers of care rather than people being admitted to permanent care home placements.   |

#### Part 2: Successes and Challenges

Please select two Enablers from the SCIE Logic model which you have observed demonstrable success in progressing and three Enablers which you have experienced a relatively greater degree of challenge in progressing. Please provide a brief description alongside.

8. Outline two key successes observed toward driving the

| enablers for integration (expressed in SCIE's logical model) in 2017/18.  | SCIE Logic Model Enablers, Response category:                                     | Response - Please detail your greatest successes   |
|---|---|--|
| Success 1   | 3. Integrated electronic records and sharing across the system with service users | The Leeds Care Record.  This is a joined-up digital care record which enables clinical and care staff to view real-time health and care information across care providers and between different systems.  It is a secure computer system that brings together certain important information about patients who have used services provided by their GP, at a local hospital, community healthcare, social services or mental health teams.   |
| Success 2   | 6. Good quality and sustainable provider market that can meet demand              | The Community Care Bed Strategy.  Leeds implemented a new Community Care Bed strategy during 2017-18. Following a re-procurement exercise, the new Community Care Bed Service became operational on 1st November 2017. Capacity has increased to 227 beds across seven bed bases and will cater for both Intermediate Care and a new Transfer To Assess model.  The pathway into the Community Bed Care Service is being delivered through an integrated approach between Leeds Teaching Hospitals Trust, Leeds Community Healthcare Trust, the Local Authority and the independent sector. The service will now include capacity for hospital 'discharge to assess' patients as well as people requiring active rehabilitation, so that people's longer term care needs can be assessed outside of the hospital environment and reduce delayed transfers of care. |
|   |   |  |
| <ol> <li>Outline two key challenges observed toward driving the<br/>enablers for integration (expressed in SCIE's logical model) in<br/>2017/18.</li> </ol> | SCIE Logic Model Enablers, Response category:                                     | Response - Please detail your greatest <b>challenges</b>   |
| Challange 1   | Other   | Reducing delayed transfers of care.  Increases in delayed transfers of care have been reported within the Leeds Mental Health provider with most of these DToCs being dementia related. A Dementia Board Workshop has been held to look at the issues and difficulties in out of hospital provision for dementia patients. A number of initiatives have been agreed, funded by monies from the iBCF grant/spring budget to support system flow.  |

Ongoing lack of nursing staff.

6. Good quality and sustainable provider market that can meet

demand

#### Footnotes:

Challenge 2

Challenge 1

Question 8 and 9 are should be assigned to one of the following categories:

- 1. Local contextual factors (e.g. financial health, funding arrangements, demographics, urban vs rurual factors)
- 2. Strong, system-wide governance and systems leadership
- 3. Integrated electronic records and sharing across the system with service users
- 4. Empowering users to have choice and control through an asset based approach, shared decision making and co-production
- 5. Integrated workforce: joint approach to training and upskilling of workforce
- 6. Good quality and sustainable provider market that can meet demand
- 7. Joined-up regulatory approach
- 8. Pooled or aligned resources
- $9. \ \ \mbox{Joint commissioning of health and social care}$

Other

### **Better Care Fund Template Q4 2017/18**

7. Narrative

Selected Health and Wellbeing Board:

Leeds

Remaining Characters:

18.487

#### Progress against local plan for integration of health and social care

As articulated in the Leeds 2017-19 BCF Narrative Plan, the Leeds BCF is a contributor to the delivery of the Leeds Health and Care Plan (which in turn forms a strand of the Leeds Health & Well-being Strategy). The Leeds Plan is founded on the development of a Population Health Management approach for the city and all partners have been involved in a series of workshops which has identified the population segments that will be focussed on initially (frailty and end of life.) The new Frailty Unit has been established at LTHT which operates with resources from across health and social care agencies including 3rd sector. It integrates assessment and discharge planning by utilising the skills of staff from LTHT, LCH, Adult Social Care and 3rd sector. Partners are working together to support the commissioning and development of community provision for patients with dementia. This will require agreement to joint commissioning of both clinical teams and independent sector provision.

Our 13 neighbourhood teams continue to work in partnership with other organisations wrapping care around the patient. Each neighbourhood in Leeds is aligned to a Community Geriatrician and integrated neighbourhood team who work with our primary care teams as part of a wider MDT. These teams are providing a greater focus on preventative care and self-management, reducing hospital admissions. Often teams are required to prioritise their caseload to support system flow and respond to urgent and rapid requests.

Please tell us about the progress made locally to the area's vision and plan for integration set out in your BCF narrative plan for 2017-19. This might include significant milestones met, any agreed variations to the plan and any challenges.

Remaining Characters:

18,899

#### Integration success story highlight over the past quarter

We have now completed the implementation of the new Community Bed strategy across Leeds. Contracts were awarded for a new Community Care Beds Service (CCBS) in September 2017 following a procurement process led by the Leeds CCGs Partnership in readiness for Winter. Capacity is now at 227 beds across seven bed bases catering for both Intermediate Care and a new Transfer To Assess model. Despite a challenging winter and initial start up issues associated with implementing a new model we are now beginning to develop a better undertsanding of how to manage flow through our community beds. As such we have seen a gradual reduction in delays for patients waiting in hospital for community beds. We have also seen few delays associated with patients requiring community care.

We are now undertaking further work following on from the NHS Improvement led MADE event to further develop our approach to 'discharge to assess' to enable increasing number of patients longer term care needs to be assessed outside of the hospital environment and as such reduce long stays and delayed transfers of care.

Please tell us about an integration success story observed over the past quarter highlighting the nature of the service or scheme and the related impact.

# **Better Care Fund Template Q4 2017/18**

Checklist

## << Link to Guidance tab

## **Complete Template**

### 1. Cover

|  | Cell Reference | Checker |
|--|----------------|---------|
| Health & Wellbeing Board   | C8             | Yes     |
| Completed by:  | C10            | Yes     |
| E-mail:  | C12            | Yes     |
| Contact number:  | C14            | Yes     |
| Who signed off the report on behalf of the Health and Wellbeing Board: | C16            | Yes     |

Sheet Complete: Yes

#### 2. National Conditions & s75

|   | Cell Reference | Checker |
|---|----------------|---------|
| 1) Plans to be jointly agreed?  | C8             | Yes     |
| 2) Social care from CCG minimum contribution agreed in line with Planning Requirements?                     | C9             | Yes     |
| 3) Agreement to invest in NHS commissioned out of hospital services?  | C10            | Yes     |
| 4) Managing transfers of care?  | C11            | Yes     |
| 1) Plans to be jointly agreed? If no please detail  | D8             | Yes     |
| 2) Social care from CCG minimum contribution agreed in line with Planning Requirements? If no please detail | D9             | Yes     |
| 3) Agreement to invest in NHS commissioned out of hospital services? If no please detail                    | D10            | Yes     |
| 4) Managing transfers of care? If no please detail  | D11            | Yes     |
| Have the funds been pooled via a s.75 pooled budget?  | C15            | Yes     |
| Have the funds been pooled via a s.75 pooled budget? If no, please detail                                   | D15            | Yes     |
| Have the funds been pooled via a s.75 pooled budget? If no, please indicate when                            | E15            | Yes     |

Sheet Complete: Yes

### 3. Metrics

|                                   | Cell Reference | Checker |
|-----------------------------------|----------------|---------|
| NEA Target performance            | D7             | Yes     |
| Res Admissions Target performance | D8             | Yes     |
| Reablement Target performance     | D9             | Yes     |
| DToC Target performance           | D10            | Yes     |
| NEA Challenges                    | E7             | Yes     |
| Res Admissions Challenges         | E8             | Yes     |
| Reablement Challenges             | E9             | Yes     |
| DToC Challenges                   | E10            | Yes     |
| NEA Achievements                  | F7             | Yes     |
| Res Admissions Achievements       | F8             | Yes     |
| Reablement Achievements           | F9             | Yes     |
| DToC Achievements                 | F10            | Yes     |
| NEA Support Needs                 | G7             | Yes     |
| Res Admissions Support Needs      | G8             | Yes     |
| Reablement Support Needs          | G9             | Yes     |
| DToC Support Needs                | G10            | Yes     |

Sheet Complete: Yes

### 4. HICM

| Chg 1 - Early discharge planning GS         99         Yes           Chg 2 - Systems to monitor patient flow Q4         99         Yes           Chg 3 - Multi-disciplinary/multi-agency discharge teams Q4         910         Yes           Chg 5 - Seven-day service Q8         911         Yes           Chg 5 - Texted assessors Q4         912         Yes           Chg 7 - Textou on choice Q4         914         Yes           Chg 8 - Textous on choice Q4         914         Yes           UR - Textou on choice Q4         914         Yes           UR - Textous on choice Q4         914         Yes           UR - Textous on choice Q4         915         Yes           UR - Textous on choice Q4         919         Yes           UR - Textous on choice Q4         919         Yes           UR - Textous on choice Q1         1919         Yes           Q8 - Textous on choice Q1         1919         Yes  | 4. NICIVI   | Cell Reference | Checker |
|--|---|----------------|---------|
| 19 3 - Multi-disciplinary/multi-agency discharge teams Q4  19 4 - Home first/discharge to assess 94  19 6 - Trusted assessors 04  19 12  19 6 - Trusted assessors 04  19 13  19 6 - Trusted assessors 04  19 14 19 19 19 19 19 19 19 19 19 19 19 19 19   | Chg 1 - Early discharge planning Q4                                   | Н8             | Yes     |
| Chg 4 - Home first/discharge to assess Q4         H11         Yes           Chg 5 - Sever-day gevrice Q4         H13         Yes           Chg 6 - Trusted assessors Q4         H13         Yes           Chg 7 - Foxos on choice Q4         H15         Yes           Chg 8 - Enhancing health in care homes Q4         H15         Yes           Chg 1 - Early discharge planning Q3 18/19 Plan         H19         Yes           Chg 1 - Early discharge planning Q3 18/19 Plan         I8         Yes           Chg 3 - Multi-disciplinary/multi-agency discharge team Q1 18/19 Plan         I9         Yes           Chg 3 - Home first/discharge to assess Q1 18/19 Plan         I10         Yes           Chg 3 - Home first/discharge to assess Q1 18/19 Plan         I11         Yes           Chg 4 - Home first/discharge to assess Q1 18/19 Plan         I12         Yes           Chg 5 - Tosted assessors Q1 18/19 Plan         I12         Yes           Chg 6 - Trusted assessors Q1 18/19 Plan         I12         Yes           UEC - Red Bag scheme Q1 18/19 Plan         I15         Yes           UEC - Red Bag scheme Q1 18/19 Plan         I19         Yes           UEC - Red Bag scheme Q1 18/19 Plan         I19         Yes           UE - 1 - Early discharge planning Q2 18/19 Plan         I19         Yes <td>Chg 2 - Systems to monitor patient flow Q4</td> <td>H9</td> <td>Yes</td>  | Chg 2 - Systems to monitor patient flow Q4                            | H9             | Yes     |
| the 5 - Sewen-day service O.4  the 6 - Trusted assessors O.4  the 7 - Foots on choice Q.4  the 7 - Foots on choice Q.4  the 8 - Enhancing health in care homes C.4  the 9 - Enhancing languary mill-agency discharge teams Q.1 18/19 Plan  the 9 - Sewen-day service O.1 18/19 Plan  the 6 - Sewen-day service Q.1 18/19 Plan  the 6 - Sewen-day service O.1 18/19 Plan  the 6 - Sewen-day service Q.1 18/19 Plan  the 6 - Sewen-day service O.1 18/19 Plan  the 7 - Sewen-day service O.1 18/19 Plan  the 8 |   |                |         |
| Chg 6 - Trusted assessors 0 H         H133         Yes           Chg 7 - Focus on choice G4         H145         Yes           Chg 8 - Eshancing health in care homes G4         H155         Yes           Chg 1 - Early discharge planning C1 18/19 Plan         H19         Yes           Chg 2 - Systems 10 monitor patient flow C1 18/19 Plan         U         Yes           Chg 2 - Systems 10 monitor patient flow C1 18/19 Plan         U         Yes           Chg 2 - Midth-disciplinary/multi-agency discharge teams C1 18/19 Plan         U         Yes           Chg 2 - Systems 10 18/19 Plan         U         Yes           Chg 2 - Systems 10 18/19 Plan         U         Yes           Chg 2 - Systems 10 18/19 Plan         U         Yes           Chg 2 - Systems 10 18/19 Plan         U         Yes           Chg 2 - Systems 10 18/19 Plan         U         Yes           Chg 2 - Systems 10 18/19 Plan         U         Yes           Chg 2 - Systems 10 18/19 Plan         U         Yes           Chg 2 - Systems 10 18/19 Plan         U         Yes           UEC - Red Risg scheme C1 18/19 Plan         U         Yes           UEC - Red Risg scheme C1 18/19 Plan         U         Yes           UE - 2 - Systems 10 monitor patient flow C2 18/19 Plan         U  |   |                |         |
| 18   18   18   18   18   18   18   18  | · ·   |                |         |
| OR 8 = Enhancing health in care homes Q4         H15         Yes           CR 1 = Early discharge planning Q1 18/19 Pian         H19         Yes           CR 2 = Systems to monitor patters (Fib Q1 18/19 Pian)         H8         Yes           CR 2 = Systems to monitor patters (Fib Q1 18/19 Pian)         H9         Yes           CR 3 = Multi-disciplinary/multi-agency discharge teams Q1 18/19 Pian         H10         Yes           CR 3 = Multi-disciplinary/multi-agency discharge teams Q1 18/19 Pian         H11         Yes           CR 5 = Focus on Chief Q1 18/19 Pian         H12         Yes           CR 6 = Focus on Chief Q1 18/19 Pian         H14         Yes           CR 7 = Focus on Chief Q1 18/19 Pian         H14         Yes           UBC - Red Bag scheme Q1 18/19 Pian         H14         Yes           UBC - Red Bag scheme Q1 18/19 Pian         H15         Yes           UBC - Red Bag scheme Q1 18/19 Pian         H15         Yes           UBC - Red Bag scheme Q1 18/19 Pian         H15         Yes           UBC - Red Bag scheme Q1 18/19 Pian         H16         Yes           UBC - Red Bag scheme Q1 18/19 Pian         H19         Yes           UBC - Red Bag scheme Q1 18/19 Pian         H19         Yes           UBC - Red Bag scheme Q1 18/19 Pian         H19         Yes   |   |                |         |
| UKC - Net Blag scheme Q4   | - 0   |                |         |
| Chg 1 - Early discharge planning Q1 18/19 Plan         19         Yes           Chg 2 - Systems to monitor patient flow Q1 18/19 Plan         10         Yes           Chg 3 - Multi-disciplinary/multi-agency discharge teams Q1 18/19 Plan         110         Yes           Chg 4 - Home first/discharge to assess Q1 18/19 Plan         111         Yes           Chg 5 - Fosces on choice Q1 18/19 Plan         112         Yes           Chg 7 - Fosces on choice Q1 18/19 Plan         113         Yes           Chg 8 - Fosces on choice Q1 18/19 Plan         114         Yes           UEC - Red Bag scheme Q1 18/19 Plan         115         Yes           UEC - Red Bag scheme Q1 18/19 Plan         119         Yes           UEC - Red Bag scheme Q1 18/19 Plan         119         Yes           UEC - Red Bag scheme Q1 18/19 Plan         19         Yes           Chg 2 - Systems to monitor patient flow Q2 18/19 Plan         19         Yes           Chg 2 - Fosces and peak yes portice Q2 18/19 Plan         19         Yes           Chg 2 - Fosces and peak yes period Q2 18/19 Plan         19         Yes           Chg 2 - Fosces and peak yes period Q2 18/19 Plan         111         Yes           Chg 2 - Fosces and peak yes   |   |                |         |
| 19   |   |                |         |
| Chg 3 - Multi-disciplinary/multi-agency discharge teams Q1 18/19 Plan         110         Yes           Chg 4 - Home First/discharge to assess Q1 18/19 Plan         111         Yes           Chg 5 - Seven-day service Q1 18/19 Plan         112         Yes           Chg 6 - Trusted assessors Q1 18/19 Plan         113         Yes           Chg 7 - Focus on choice Q1 18/19 Plan         114         Yes           Chg 8 - Enhancing health in care homes Q1 18/19 Plan         115         Yes           Chg 1 - Early discharge planning Q2 18/19 Plan         119         Yes           Chg 1 - Early discharge planning Q2 18/19 Plan         119         Yes           Chg 2 - Systems to monitor patient flow Q2 18/19 Plan         19         Yes           Chg 3 - Multi-disciplinary/multi-agency discharge teams Q2 18/19 Plan         19         Yes           Chg 3 - Systems to monitor patient flow Us 18/19 Plan         110         Yes           Chg 3 - Systems to monitor patient flow Us 18/19 Plan         111         Yes           Chg 3 - Systems to monitor patient flow Us 18/19 Plan         111         Yes           Chg 5 - Systems to monitor patient flow Us 18/19 Plan         113         Yes           Chg 7 - Trusted assessors Q2 18/19 Plan         113         Yes           UBC - Red Bag scheme Q2 18/19 Plan         115         Yes     <   |   |                |         |
| Chg 4 - Home first/discharge to assess Q1 18/19 Plan         112         Yes           Chg 5 - Seven-14 service Q1 18/19 Plan         112         Yes           Chg 6 - Trusted assessors Q1 18/19 Plan         133         Yes           Chg 7 - Forusted assessors Q1 18/19 Plan         114         Yes           Chg 8 - Enhancing health in care homes Q1 18/19 Plan         115         Yes           LEC - Ned Bag scheme Q1 18/19 Plan         119         Yes           LEC - Bed Bag scheme Q1 18/19 Plan         18         Yes           Chg 2 - System's to monitor patient flow Q2 18/19 Plan         18         Yes           Chg 2 - System's to monitor patient flow Q2 18/19 Plan         19         Yes           Chg 2 - System's to monitor patient flow Q2 18/19 Plan         10         Yes           Chg 4 - Home first/discharge to assess Q2 18/19 Plan         11         Yes           Chg 5 - Seven-day service Q2 18/19 Plan         112         Yes           Chg 6 - Trusted assessors Q2 18/19 Plan         112         Yes           Chg 7 - Focus on Actione Q2 18/19 Plan         114         Yes           Chg 8 - Enhancing health in care homes Q2 18/19 Plan         115         Yes           Chg 8 - Trusted assessors, and Call Marker of Exemplary please explain         119         Yes           Chg 8 - Enhancing healt  |   |                |         |
| Clip 5 - Seven-day service 01 18/19 Plan         112         Yes           Clip 6 - Trusted assessors 01 18/19 Plan         113         Yes           Clip 7 - Foous on choice 01 18/19 Plan         114         Yes           Clip 8 - Enhancing plastifin care homes 01 18/19 Plan         115         Yes           UEC - Red Bag scheme 01 18/19 Plan         19         Yes           UEC - Red Bag scheme 01 18/19 Plan         19         Yes           Chig 1 - Early discharge planning Q2 18/19 Plan         18         Yes           Chig 2 - Systems to monitor patient flow Q2 18/19 Plan         19         Yes           Chig 3 - Multi-disciplinary/multi-agency discharge teans Q2 18/19 Plan         19         Yes           Chig 3 - Systems to monitor patient flow Q2 18/19 Plan         111         Yes           Chig 3 - Systems to monitor patient flow Q2 18/19 Plan         111         Yes           Chig 4 - Home first/discharge planning 18         112         Yes           Chig 5 - Focus on choice Q2 18/19 Plan         113         Yes           UEC - Red Bag scheme Q2 18/19 Plan         115         Yes           UEC - Red Bag scheme Q2 18/19 Plan         115         Yes           UEC - Red Bag scheme Q2 18/19 Plan         115         Yes           UEC - Red Bag scheme Q2 18/19 Plan         115   |   |                |         |
| Chip 6 - Trusted assessors 01 18/19 Plan   |   |                |         |
| Chg 7 - Frous an choice Q 118/19 Plan         114         Yes           LORG 8 - Enhancing health in care homes Q1 18/19 Plan         115         Yes           UEC - Red Bag scheme Q1 18/19 Plan         119         Yes           LORG 1 - Early discharge planning Q2 18/19 Plan         19         Yes           Chg 2 - Systems to monitor patient flow Q2 18/19 Plan         19         Yes           Chg 3 - Multi-disciplinary/multi-agency discharge teams Q2 18/19 Plan         110         Yes           Chg 4 - Home first/discharge to assess Q2 18/19 Plan         111         Yes           Chg 5 - Seven-day service Q2 18/19 Plan         112         Yes           Chg 6 - Trusted assessors Q2 18/19 Plan         112         Yes           Chg 7 - Focus on choice Q2 18/19 Plan         113         Yes           UEC - Red Bag scheme Q2 18/19 Plan         115         Yes           UEC - Red Bag scheme Q2 18/19 Plan         115         Yes           UEC - Red Bag scheme Q2 18/19 Plan         115         Yes           UEC - Red Bag scheme Q2 18/19 Plan         119         Yes           UEC - Red Bag scheme Q2 18/19 Plan         119         Yes           UEC - Red Bag scheme Q1 18/19 Plan         119         Yes           UEC - Red Bag scheme Q2 18/19 Plan         119         Yes      <  |   |                |         |
| UEC - Red Rag scheme Q.1 18/19 Plan         19         Yes           Chg 1 - Early discharge planning Q2 18/19 Plan         19         Yes           Chg 2 - Systems to monitor patient flow Q2 18/19 Plan         19         Yes           Chg 3 - Multi-disciplinary/multi-agency discharge teams Q2 18/19 Plan         110         Yes           Chg 4 - Home In Trivilischarge to assess Q2 18/19 Plan         111         Yes           Chg 5 - Seven-day service Q2 18/19 Plan         112         Yes           Chg 6 - Trusted assessors Q2 18/19 Plan         113         Yes           Chg 7 - Frous on choice Q2 18/19 Plan         114         Yes           Chg 8 - Enhancing health in care homes Q2 18/19 Plan         115         Yes           UEC - Red Bag scheme Q2 18/19 Plan         115         Yes           UEC - Red Bag scheme Q2 18/19 Plan         119         Yes           UEC - Red Bag scheme Q2 18/19 Plan         119         Yes           UEC - Red Bag scheme Q2 18/19 Plan         119         Yes           UEC - Red Bag scheme Q2 18/19 Plan         119         Yes           UEC - Red Bag scheme Q2 18/19 Plan         119         Yes           UEC - Red Bag scheme Q1 18/19 Vinit-agency for Scheme yellow plant pl  |   | 114            | Yes     |
| Chg 1 - Early discharge planning Q2 18/19 Pian  (Fig. 2 - Systems to monitor patient flow Q2 18/19 Pian  (Fig. 2 - Systems to monitor patient flow Q2 18/19 Pian  (Fig. 3 - Multi-disciplinary/multi-agency discharge teams Q2 18/19 Pian  (Fig. 3 - Multi-disciplinary/multi-agency discharge teams Q2 18/19 Pian  (Fig. 5 - Seven-day service Q2 18/19 Pian  (Fig. 6 - Seven-do notice Q2 18/19 Pian  (Fig. 7 - Focus on choice Q2 18/19 Pian  (Fig. 7 - Focus on choice Q2 18/19 Pian  (Fig. 6 - Seven-day 18/19 Pian  (Fig. 7 - Focus on choice Q2 18/19 Pian  (Fig. 7 - Focus on choice Additional achievements  (Fig. 8 - Focus on choice Additional achievements  (Fig. 8 - Focus on choice Additional achievements  (Fig. 8 - Focus on choice Addition | Chg 8 - Enhancing health in care homes Q1 18/19 Plan                  | l15            | Yes     |
| Chg 2 - Systems to monitor patient flow Q2 18/19 Plan  (fig 3 - Multi-disciplinary/multi-agency discharge teams Q2 18/19 Plan  (fig 3 - Multi-disciplinary/multi-agency discharge teams Q2 18/19 Plan  (fig 4 - Home first/discharge to assess Q2 18/19 Plan  (fig 5 - Seven-day service Q2 18/19 Plan  (fig 6 - Trusted assessors Q2 18/19 Plan  (fig 7 - Focus on choice Q2 18/19 Plan  (fig 8 - Enhancing health in care homes Q2 18/19 Plan  (fig 6 - Trusted assessors Q2 18/19 Plan  (fig 7 - Systems to monitor patient flow, if Mature or Exemplary please explain  (fig 1 - Systems to monitor patient flow, if Mature or Exemplary please explain  (fig 2 - Systems to monitor patient flow, if Mature or Exemplary please explain  (fig 3 - Systems to monitor patient flow, if Mature or Exemplary please explain  (fig 4 - Home first/discharge to assess, if Mature or Exemplary please explain  (fig 5 - Seven-day service, if Mature or Exemplary please explain  (fig 6 - Trusted assessors, if Mature or Exemplary please explain  (fig 6 - Trusted assessors, if Mature or Exemplary please explain  (fig 6 - Focus on choice, if Mature or Exemplary please explain  (fig 6 - Focus on choice, if Mature or Exemplary please explain  (fig 6 - Focus on choice, if Mature or Exemplary please explain  (fig 6 - Focus on choice, if Mature or Exemplary please explain  (fig 7 - Focus on choice, if Mature or Exemplary please explain  (fig 8 - Focus on choice, if Mature or Exemplary please explain  (fig 8 - Focus on choice, if Mature or Exemplary please explain  (fig 8 - Focus on choice, if Mature or Exemplary please explain  (fig 8 - Focus on choice, if Mature or Exemplary please explain  (fig 9 - Focus on choice, if Mature or Exemplary please explain  (fig 9 - Focus on choice, if Mature or Exemplary please explain  (fig 9 - Focus on choice, if Mature or Exemplary please explain  (fig 9 - Focus on  | UEC - Red Bag scheme Q1 18/19 Plan                                    | 119            | Yes     |
| Chg 3 - Multi-disciplinary/multi-agency discharge teams Q2 18/19 Plan  | Chg 1 - Early discharge planning Q2 18/19 Plan                        | J8             | Yes     |
| Chg 4 - Home first/discharge to assess Q2 18/19 Plan         J11         Yes           Chg 5 - Seven-day service Q2 18/19 Plan         J12         Yes           Chg 6 - Trusted assessors Q2 18/19 Plan         J13         Yes           Chg 7 - Focus on choice Q2 18/19 Plan         J14         Yes           Chg 8 - Enhancing health in care homes Q2 18/19 Plan         J15         Yes           UEC - Red Bag scheme Q2 18/19 Plan         J19         Yes           Chg 1 - Early discharge planning if Mature or Exemplary please explain         S8         Yes           Chg 2 - Systems to monitor patient flow, if Mature or Exemplary please explain         K9         Yes           Chg 3 - Multi-disciplinary/multi-agency discharge teams, if Mature or Exemplary please explain         K10         Yes           Chg 3 - Systems to monitor patient flow, if Mature or Exemplary please explain         K11         Yes           Chg 3 - Multi-disciplinary/multi-agency discharge teams, if Mature or Exemplary please explain         K11         Yes           Chg 5 - Seven-day service, if Mature or Exemplary please explain         K12         Yes           Chg 6 - Trusted assessors, if Mature or Exemplary please explain         K12         Yes           Chg 7 - Focus on choice, if Mature or Exemplary please explain         K12         Yes           Chg 8 - Enhancing health in care homes, if Mature or Exemplary  |   | J9             | Yes     |
| Cng 5 - Seven-day service Q2 18/19 Plan  112 Yes  113 Yes  114 Yes  115 Yes  116 g 7 - Focus on choice Q2 18/19 Plan  115 Yes  116 Cng 7 - Focus on choice Q2 18/19 Plan  117 Yes  118 Cng 7 - Focus on choice Q2 18/19 Plan  119 Yes  110 Cng 4 Rag scheme Q2 18/19 Plan  119 Yes  119 Yes  119 Yes  119 Yes  110 Cng 4 Rag scheme Q2 18/19 Plan  119 Yes  110 Cng 4 Rag scheme Q2 18/19 Plan  111 Yes  112 Cng 4 Rag scheme Q2 18/19 Plan  113 Yes  114 Yes  115 Yes  116 Sey Seven-day service (I Mature or Exemplary please explain  117 Yes  118 Yes  119 Yes  110 Yes  111 Yes  111 Yes  111 Yes  112 Yes  113 Yes  114 Yes  115 Yes  115 Yes  116 Yes  117 Yes  117 Yes  118 Yes  119 Yes  110 Yes  110 Yes  111 Yes  111 Yes  111 Yes  111 Yes  112 Yes  113 Yes  114 Yes  115 Yes  115 Yes  116 Yes  117 Yes  117 Yes  118 Yes  119 Yes  119 Yes  110 Yes  110 Yes  110 Yes  110 Yes  110 Yes  110 Yes  111 Yes  111 Yes  112 Yes  113 Yes  114 Yes  115 Yes  115 Yes  116 Yes  117 Yes  117 Yes  118 Yes  119 Yes  119 Yes  110 Yes  110 Yes  110 Yes  110 Yes  111 Yes  111 Yes  111 Yes  112 Yes  113 Yes  114 Yes  115 Yes  116 Yes  117 Yes  117 Yes  118 Yes  119 Yes  119 Yes  110 Yes  110 Yes  110 Yes  110 Yes  111 Yes  111 Yes  111 Yes  112 Yes  113 Yes  114 Yes  115 Yes  116 Yes  117 Yes  117 Yes  118 Yes  119 Yes  119 Yes  110 Yes  110 Yes  111 Yes  111 Yes  111 Yes  111 Yes  112 Yes  113 Yes  114 Yes  115 Yes  115 Yes  116 Yes  117 Yes  117 Yes  118 Yes  119 Yes  119 Yes  110 Yes  110 Yes  111 Yes  111 Yes  111 Yes  112 Yes  113 Yes  114 Yes  115 Yes  115 Yes  116 Yes  117 Yes  117 Yes  118 Yes  119 Yes  119 Yes  110 Yes  110 Yes  111 Yes  111 Yes  111 Yes  111 Yes  112 Yes  113 Yes  114 Yes  115 Yes  115 Yes  116 Yes  117 Yes  117 Yes  118 Yes  119 Yes  119 Yes  110 Yes  110 Yes  110 Yes  111  | Chg 3 - Multi-disciplinary/multi-agency discharge teams Q2 18/19 Plan |                | Yes     |
| Chg 6 - Trusted assessors Q 18/19 Plan  Chg 7 - Focus on choice Q2 18/19 Plan  J14 Yes  Chg 8 - Enhancing health in care homes Q2 18/19 Plan  J15 Yes  UEC - Red Bag scheme Q2 18/19 Plan  J19 Yes  Chg 1 - Early discharge planning, if Mature or Exemplary please explain  K8 Yes  Chg 2 - Systems to monitor patient flow, if Mature or Exemplary please explain  K9 Yes  Chg 2 - Systems to monitor patient flow, if Mature or Exemplary please explain  K10 Yes  Chg 3 - Multi-disciplinary/multi-agency discharge teams, if Mature or Exemplary please explain  K10 Yes  Chg 3 - Seven-day service, if Mature or Exemplary please explain  K11 Yes  Chg 5 - Seven-day service, if Mature or Exemplary please explain  K12 Yes  Chg 6 - Trusted assessors, if Mature or Exemplary please explain  K12 Yes  Chg 7 - Focus on choice, if Mature or Exemplary please explain  K14 Yes  Chg 8 - Enhancing health in care homes, if Mature or Exemplary please explain  K15 Yes  Chg 8 - Enhancing health in care homes, if Mature or Exemplary please explain  K10 Yes  Chg 1 - Early discharge planning Challenges  L10 Yes  Chg 2 - Systems to monitor patient flow Challenges  L20 Yes  Chg 3 - Multi-disciplinary/multi-agency discharge teams Challenges  L21 Yes  Chg 5 - Seven-day service Challenges  L22 Yes  Chg 6 - Trusted assessors Challenges  L23 Yes  Chg 6 - Focus on choice Challenges  L24 Yes  Chg 6 - Focus on choice Challenges  L25 Yes  Chg 7 - Focus on choice Challenges  L27 Yes  Chg 8 - Fhanacing health in care homes Additional achievements  M10 Yes  Chg 8 - Enhancing health in care homes Challenges  L24 Yes  Chg 7 - Focus on choice Challenges  L25 Yes  Chg 8 - Fhanacing health in care homes Challenges  L27 Yes  Chg 9 - Fhous on choice Challenges  L28 Yes  Chg 9 - Fhous on choice Challenges  L29 Yes  Chg 9 - Fhous on choice Challenges  L30 Yes  Chg 9 - Fhous on choice Challenges  L31 Yes  Chg 9 - Fhous on choice Challenges  L32 Yes  Chg 9 - Fhous on choice Challenges  L33 Yes  Chg 9 - Fhous on choice Additional achievements  M10 Yes  Chg 9 - Fhous on choice Ad | Chg 4 - Home first/discharge to assess Q2 18/19 Plan                  | J11            | Yes     |
| Chg 7 - Focus on Choice Q 2 18/19 Plan  Lip Yes  Chg 8 - Enhancing health in care homes Q2 18/19 Plan  Lip Yes  Chg 1 - Early discharge planning, if Mature or Exemplary please explain  Kg Yes  Chg 1 - Sarly discharge planning, if Mature or Exemplary please explain  Kg Yes  Chg 2 - Systems to monitor patient flow, if Mature or Exemplary please explain  Kg Yes  Chg 3 - Multi-disciplinary/multi-agency discharge teams, if Mature or Exemplary please explain  K10  Yes  Chg 4 - Home first/discharge to assess, if Mature or Exemplary please explain  K11  Yes  Chg 5 - Seven-day service, if Mature or Exemplary please explain  K12  Yes  Chg 6 - Trusted assessors, if Mature or Exemplary please explain  K13  Yes  Chg 7 - Focus on choice, if Mature or Exemplary please explain  K14  Yes  Chg 8 - Enhancing health in care homes, if Mature or Exemplary please explain  K14  Yes  Chg 8 - Enhancing health in care homes, if Mature or Exemplary please explain  K15  Yes  LEC - Red Bag scheme, if Mature or Exemplary please explain  K19  Yes  Chg 2 - Early discharge planning Challenges  LEC - Red Bag scheme, if Mature or Exemplary please explain  K19  Yes  Chg 2 - Systems to monitor patient flow Challenges  LEC - Red Bag scheme, if Mature or Exemplary please explain  K19  Yes  Chg 3 - Multi-disciplinary/multi-agency discharge teams Challenges  LID  Yes  Chg 3 - Multi-disciplinary/multi-agency discharge teams Challenges  LID  Yes  Chg 5 - Seven-day service Challenges  LID  Yes  Chg 6 - Trusted assessor's Challenges  LID  Yes  Chg 7 - Focus on choice Challenges  LID  Yes  Chg 8 - Enhancing health in care homes Challenges  LID  Yes  Chg 8 - Focus on choice Challenges  LID  Yes  Chg 9 - Focus on choice Challenges  LID  Yes  Chg 1 - Early discharge to assess Additional achievements  M8  Yes  Chg 1 - Trusted assessor's Additional achievements  M10  Yes  Chg 2 - Systems to monitor patient flow Support needs  M11  Yes  Chg 3 - Multi-disciplinary/multi-agency discharge teams Additional achievements  M10  Yes  Chg 6 - Trusted assessor's Additional |   |                |         |
| Cng 8 - Enhancing health in care homes Q2 18/19 Plan   |   |                |         |
| UEC. Red Bag scheme Q2 18/19 Plan       J19       Yes         Chg 1 - Early discharge planning, if Mature or Exemplary please explain       K8       Yes         Chg 2 - Systems to monitor patient flow, if Mature or Exemplary please explain       K9       Yes         Chg 3 - Multi-disciplinary/multi-agency discharge teams, if Mature or Exemplary please explain       K10       Yes         Chg 4 - Home first/discharge to assess, if Mature or Exemplary please explain       K11       Yes         Chg 5 - Seven-day service, if Mature or Exemplary please explain       K12       Yes         Chg 6 - Trusted assessors, if Mature or Exemplary please explain       K13       Yes         Chg 7 - Focus on choice, if Mature or Exemplary please explain       K14       Yes         Chg 8 - Enhancing health in care homes, if Mature or Exemplary please explain       K15       Yes         UEC - Red Bag Scheme, if Mature or Exemplary please explain       K15       Yes         UEC - Red Bag Scheme, if Mature or Exemplary please explain       K19       Yes         Chg 1 - Early discharge planning Challenges       I8       Yes         Chg 2 - Systems to monitor patient flow Challenges       I8       Yes         Chg 3 - Multi-disciplinary/multi-agency discharge teams Challenges       I10       Yes         Chg 3 - Multi-disciplinary/multi-agency discharge teams Allenges       I11       Y  | ·   |                |         |
| Chg 1 - Early discharge planning, if Mature or Exemplary please explain  (Ag 2 - Systems to monitor patient flow, if Mature or Exemplary please explain  (Ag 3 - Multi-disciplinary/multi-agency discharge teams, if Mature or Exemplary please explain  (Ag 3 - Multi-disciplinary/multi-agency discharge teams, if Mature or Exemplary please explain  (Ag 5 - Seven-day service, if Mature or Exemplary please explain  (Ag 5 - Seven-day service, if Mature or Exemplary please explain  (Ag 6 - Trusted assessors, if Mature or Exemplary please explain  (Ag 6 - Trusted assessors, if Mature or Exemplary please explain  (Ag 7 - Focus on choice, if Mature or Exemplary please explain  (Ag 8 - Enhancing health in care homes, if Mature or Exemplary please explain  (Ag 8 - Enhancing health in care homes, if Mature or Exemplary please explain  (Ag 8 - Enhancing health in care homes, if Mature or Exemplary please explain  (Ag 9 - Systems to monitor patient flow Challenges  (Ag 1 - Early discharge planning Challenges  (Ag 2 - Systems to monitor patient flow Challenges  (Ag 4 - Monet instry/discharge to assess Challenges  (Ag 5 - Seven-day service Challenges  (Ag 7 - Focus on choice Challenges  (Ag 7 - Focus on choice Challenges  (Ag 8 - Enhancing health in care homes Challenges  (Ag 8 - Enhancing health in care homes Challenges  (Ag 9 - Focus on choice |   |                |         |
| Cing 2 - Systems to monitor patient flow, if Mature or Exemplary please explain  Cing 3 - Multi-disciplinary/multi-agency discharge teams, if Mature or Exemplary please explain  K10 Yes  Chg 4 - Home first/discharge to assess, if Mature or Exemplary please explain  K11 Yes  Chg 5 - Seven-day service, if Mature or Exemplary please explain  K12 Yes  Chg 6 - Trusted assessors, if Mature or Exemplary please explain  K13 Yes  Chg 7 - Focus on choice, if Mature or Exemplary please explain  K14 Yes  Chg 8 - Enhancing health in care homes, if Mature or Exemplary please explain  K15 Yes  Chg 8 - Enhancing health in care homes, if Mature or Exemplary please explain  K15 Yes  Chg 1 - Early discharge planning Challenges  L10 Yes  Chg 2 - Systems to monitor patient flow Challenges  L10 Yes  Chg 3 - Multi-disciplinary/multi-agency discharge teams Challenges  L10 Yes  Chg 3 - Multi-disciplinary/multi-agency discharge teams  Chg 6 - Trusted assessors Challenges  L11 Yes  Chg 6 - Trusted assessors Challenges  L12 Yes  Chg 6 - Focus on choice Challenges  L13 Yes  Chg 7 - Focus on choice Challenges  L14 Yes  Chg 8 - Enhancing health in care homes Challenges  L15 Yes  Chg 1 - Early discharge planning Additional achievements  M8 Yes  Chg 2 - Systems to monitor patient flow Additional achievements  M9 Yes  Chg 3 - Multi-disciplinary/multi-agency discharge teams Additional achievements  M10 Yes  Chg 3 - Multi-disciplinary/multi-agency discharge teams Additional achievements  M10 Yes  Chg 6 - Trusted assessors Additional achievements  M11 Yes  Chg 6 - Frocus on choice Additional achievements  M12 Yes  Chg 7 - Focus on choice Challenges  M14 Yes  Chg 8 - Focus on choice Challenges  M15 Yes  Chg 6 - Trusted assessors Sudditional achievements  M10 Yes  Chg 7 - Focus on choice Additional achievements  M11 Yes  Chg 6 - Trusted assessors Additional achievements  M12 Yes  Chg 6 - Trusted assessors Sudditional achievements  M15 Yes  Chg 7 - Focus on choice Evaport needs  N10 Yes  Chg 8 - Enhancing health in care homes Support needs  N11 Yes   |   |                |         |
| Chg 3 - Multi-disciplinary/multi-agency discharge teams, if Mature or Exemplary please explain  K10 Yes Chg 4 - Home first/discharge to assess, if Mature or Exemplary please explain  K11 Yes Chg 5 - Seven-day service, if Mature or Exemplary please explain  K12 Yes Chg 6 - Trusted assessors, if Mature or Exemplary please explain  K13 Yes Chg 7 - Focus on choice, if Mature or Exemplary please explain  K14 Yes Chg 8 - Enhancing health in care homes, if Mature or Exemplary please explain  K15 Yes UEC - Red Bag scheme, if Mature or Exemplary please explain  K19 Yes Chg 1 - Early discharge planning Challenges  UEC - Red Bag scheme, if Mature or Exemplary please explain  K19 Yes Chg 2 - Systems to monitor patient flow Challenges  UEC - Red Sag scheme, if Mature or Exemplary please explain  K19 Yes Chg 3 - Multi-disciplinary/multi-agency discharge teams Challenges  UEC - Red Sag Scheme de Challenges  UEC - Red Sag Scheme flow of Challenges  UEC - Red Sag Scheme Schallenges  UEC - Red Sag Scheme Schallenges  UEC - Red Sag Scheme Schallenges  UEC - Red Sag Scheme Challenges  UEC - Red Sag Scheme Challenge  Sag Sche |   |                |         |
| Chg 4 - Home first/discharge to assess, if Mature or Exemplary please explain  K12 Yes Chg 5 - Seven-day service, if Mature or Exemplary please explain  K12 Yes Chg 6 - Trusted assessors, if Mature or Exemplary please explain  K13 Yes Chg 7 - Focus on choice, if Mature or Exemplary please explain  K14 Yes Chg 7 - Focus on choice, if Mature or Exemplary please explain  K15 Yes UEC - Red Bag scheme, if Mature or Exemplary please explain  K19 Yes Chg 1 - Early discharge planning Challenges  L8 Yes Chg 2 - Systems to monitor patient flow Challenges  L9 Yes Chg 3 - Multi-disciplinary/multi-agency discharge teams Challenges  L10 Yes Chg 3 - Multi-disciplinary/multi-agency discharge teams Challenges  L11 Yes Chg 4 - Home first/discharge to assess Challenges  L11 Yes Chg 6 - Trusted assessors Challenges  L12 Yes Chg 6 - Trusted assessors Challenges  L13 Yes Chg 7 - Focus on choice Challenges  L14 Yes Chg 8 - Behancing health in care homes Challenges  L15 Yes UEC - Red Bag Scheme Challenges  L16 Yes UEC - Red Bag Scheme Challenges  L17 Yes UEC - Red Bag Scheme Challenges  L19 Yes Chg 1 - Early discharge planning Additional achievements  M8 Yes Chg 2 - Systems to monitor patient flow Additional achievements  M9 Yes Chg 3 - Multi-disciplinary/multi-agency discharge teams Additional achievements  M10 Yes Chg 4 - Home first/discharge to assess Additional achievements  M11 Yes Chg 5 - Seven-day service Additional achievements  M11 Yes Chg 5 - Seven-day service Additional achievements  M12 Yes Chg 6 - Trusted assessors Additional achievements  M10 Yes Chg 7 - Focus on choice Additional achievements  M11 Yes Chg 6 - Seven-day service Additional achievements  M12 Yes Chg 6 - Trusted assessors Additional achievements  M12 Yes Chg 6 - Seven-day service Additional achievements  M13 Yes Chg 7 - Focus on choice Additional achievements  M14 Yes Chg 6 - Seven-day service Additional achievements  M15 Yes Chg 6 - Trusted assessors Additional achievements  M10 Yes Chg 7 - Focus on choice Support needs  N10 Yes Chg 8 - Enhancing health in |   |                |         |
| Cng 5 - Seven-day service, if Mature or Exemplary please explain  K12  Yes Chg 6 - Trusted assessors, if Mature or Exemplary please explain  K13  Yes Chg 7 - Focus on choice, if Mature or Exemplary please explain  K14  Yes Chg 8 - Enhancing health in care homes, if Mature or Exemplary please explain  K15  WEC - Red Bag scheme, if Mature or Exemplary please explain  K19  Yes Chg 1 - Early discharge planning Challenges  R19  Yes Chg 2 - Systems to monitor patient flow Challenges  R19  Yes Chg 2 - Systems to monitor patient flow Challenges  R10  Yes Chg 3 - Multi-disciplinary/multi-agency discharge teams Challenges  R11  Yes Chg 4 - Home first/discharge planning Challenges  R11  Yes Chg 5 - Seven-day service Challenges  R11  Yes Chg 6 - Trusted assessors Challenges  R12  Yes Chg 7 - Focus on choice Challenges  R13  Yes Chg 8 - Enhancing health in care homes Challenges  R14  Yes Chg 8 - Enhancing health in care homes Challenges  R15  Yes UEC - Red Bag Scheme Challenges  R19  Yes Chg 1 - Early discharge planning Additional achievements  R19  Yes Chg 2 - Systems to monitor patient flow Additional achievements  R19  Yes Chg 3 - Multi-disciplinary/multi-agency discharge teams Additional achievements  R19  Yes Chg 3 - Fous on choice Challenges  R19  Yes Chg 4 - Home first/discharge to assess Additional achievements  R10  Yes Chg 5 - Seven-day service Additional achievements  R10  Yes Chg 6 - Fursted assessors Additional achievements  R10  Yes Chg 7 - Focus on choice Additional achievements  R10  Yes Chg 8 - Fursted assessors Additional achievements  R10  Yes Chg 8 - Fursted assessors Additional achievements  R11  Yes Chg 6 - Fursted assessors Additional achievements  R12  Yes Chg 6 - Fursted assessors Additional achievements  R15  Yes Chg 7 - Focus on choice Additional achievements  R19  Yes Chg 8 - Enhancing health in care homes Additional achievements  R19  Yes Chg 6 - Fursted assessors Additional achievements  R19  Yes Chg 7 - Focus on choice Additional achievements  R10  Yes Chg 8 - Enhancing health in care homes Su |   |                |         |
| Chg 6 - Trusted assessors, if Mature or Exemplary please explain Chg 7 - Focus on choice, if Mature or Exemplary please explain Chg 8 - Enhancing health in care homes, if Mature or Exemplary please explain Chg 8 - Enhancing health in care homes, if Mature or Exemplary please explain Chg 8 - Enhancing health in care homes of Mature or Exemplary please explain Chg 8 - Enhancing health in care homes of Mature or Exemplary please explain Chg 8 - Enhancing health in care homes of Mature or Exemplary please explain Chg 6 - Trusted assessors Challenges Chg 2 - Systems to monitor patient flow Challenges Chg 3 - Multi-disciplinary/multi-agency discharge teams Challenges L10 Ves Chg 3 - Multi-disciplinary/multi-agency discharge teams Challenges L11 Ves Chg 4 - Home first/discharge to assess Challenges L11 Ves Chg 5 - Seven-day service Challenges L11 Ves Chg 6 - Trusted assessors Challenges L11 Ves Chg 6 - Trusted assessors Challenges L12 Ves Chg 7 - Focus on choice Challenges L13 Ves Chg 8 - Enhancing health in care homes Challenges L14 Ves Chg 8 - Enhancing health in care homes Challenges L15 Ves Chg 1 - Early discharge planning Additional achievements M8 Ves Chg 2 - Systems to monitor patient flow Additional achievements M8 Ves Chg 3 - Multi-disciplinary/multi-agency discharge teams Additional achievements M10 Ves Chg 4 - Home first/discharge to assess Additional achievements M11 Ves Chg 5 - Seven-day service Additional achievements M11 Ves Chg 6 - Trusted assessors Additional achievements M12 Ves Chg 7 - Focus on choice Additional achievements M11 Ves Chg 8 - Enhancing health in care homes Additional achievements M11 Ves Chg 6 - Trusted assessors Additional achievements M12 Ves Chg 6 - Frusted assessors Additional achievements M13 Ves Chg 7 - Focus on choice Additional achievements M14 Ves Chg 8 - Enhancing health in care homes Support needs N11 Ves Chg 6 - Frusted assessors on choice Support needs N11 Ves Chg 7 - Focus on choice Support needs N11 Ves Chg 8 - Enhancing health in care homes Support needs N11 Ves Chg 8  |   |                |         |
| Chg 7 - Focus on choice, if Mature or Exemplary please explain Chg 8 - Enhancing health in care homes, if Mature or Exemplary please explain LEC - Red Bag Scheme, if Mature or Exemplary please explain LEC - Red Bag Scheme, if Mature or Exemplary please explain LEC - Red Bag Scheme, if Mature or Exemplary please explain LEC - Red Bag Scheme, if Mature or Exemplary please explain LEC - Red Bag Scheme, if Mature or Exemplary please explain LEC - Red Bag Scheme, if Mature or Exemplary please explain LEC - Red Bag Scheme, if Mature or Exemplary please explain LEC - Red Bag Scheme, if Mature or Exemplary please explain LEC - Red Sag Scheme Scheme Schallenges LEC - Red Sag Scheme Scheme Schallenges LEC - Red Sag Scheme Scheme Schallenges LEC - Red Bag Scheme Challenges LEC - Red Bag Scheme Challenges LES - Seven-day service Challenges LES - Seven-day service Challenges LES - Seven Scheme Challenges LES - Seven Scheme Challenges LES - Seven Scheme  |   |                |         |
| Chg 8 - Enhancing health in care homes, if Mature or Exemplary please explain  UEC - Red Bag scheme, if Mature or Exemplary please explain  K19 Yes  Chg 1 - Early discharge planning Challenges  L18 Yes  Chg 2 - Systems to monitor patient flow Challenges  L19 Yes  Chg 3 - Multi-disciplinary/multi-agency discharge teams Challenges  L10 Yes  Chg 4 - Home first/discharge to assess Challenges  L11 Yes  Chg 5 - Seven-day service Challenges  L12 Yes  Chg 6 - Trusted assessors Challenges  L13 Yes  Chg 7 - Focus on choice Challenges  L14 Yes  Chg 8 - Enhancing health in care homes Challenges  L15 Yes  UEC - Red Bag Scheme Challenges  L15 Yes  UEC - Red Bag Scheme Challenges  L16 Yes  Chg 1 - Early discharge planning Additional achievements  M8 Yes  Chg 2 - Systems to monitor patient flow Additional achievements  M9 Yes  Chg 3 - Multi-disciplinary/multi-agency discharge teams Additional achievements  M10 Yes  Chg 3 - Multi-disciplinary/multi-agency discharge teams Additional achievements  M10 Yes  Chg 4 - Home first/discharge to assess Additional achievements  M11 Yes  Chg 5 - Seven-day service Additional achievements  M12 Yes  Chg 6 - Trusted assessors Additional achievements  M11 Yes  Chg 6 - Trusted assessors Additional achievements  M12 Yes  Chg 6 - Frouse on choice Additional achievements  M13 Yes  Chg 7 - Focus on choice Additional achievements  M14 Yes  Chg 8 - Enhancing health in care homes Additional achievements  M19 Yes  Chg 1 - Early discharge planning Support needs  N10 Yes  Chg 4 - Home first/discharge to assess Support needs  N11 Yes  Chg 5 - Seven-day service Support needs  N11 Yes  Chg 5 - Seven-day service Support needs  N11 Yes  Chg 6 - Trusted assessors Support needs  N11 Yes  Chg 6 - Frusted assessors Support needs  N11 Yes  Chg 6 - Frusted assessors Support needs  N11 Yes  Chg 7 - Focus on choice Support needs  N12 Yes  Chg 6 - Frusted assessors Support needs  N14 Yes  Chg 7 - Focus on choice Support needs  N15 Yes  Chg 8 - Enhancing health in care homes Support needs                                 |   |                |         |
| UEC - Red Bag scheme, if Mature or Exemplary please explain  Chg 1 - Early discharge planning Challenges  L8 Yes  Chg 2 - Systems to monitor patient flow Challenges  L10 Yes  Chg 3 - Multi-disciplinary/multi-agency discharge teams Challenges  L11 Yes  Chg 4 - Home first/discharge to assess Challenges  L11 Yes  Chg 5 - Seven-day service Challenges  L12 Yes  Chg 6 - Trusted assessors Challenges  L13 Yes  Chg 7 - Focus on choice Challenges  L14 Yes  Chg 8 - Enhancing health in care homes Challenges  L15 Yes  UEC - Red Bag Scheme Challenges  L16 Yes  Chg 1 - Early discharge planning Additional achievements  M8 Yes  Chg 2 - Systems to monitor patient flow Additional achievements  M9 Yes  Chg 3 - Multi-disciplinary/multi-agency discharge teams Additional achievements  M10 Yes  Chg 4 - Home first/discharge to assess Additional achievements  M11 Yes  Chg 5 - Focus on choice Additional achievements  M12 Yes  Chg 6 - Trusted assessors Additional achievements  M14 Yes  Chg 7 - Focus on choice Additional achievements  M15 Yes  Chg 8 - Enhancing health in care homes Additional achievements  M10 Yes  Chg 7 - Focus on choice Additional achievements  M11 Yes  Chg 8 - Enhancing health in care homes Additional achievements  M10 Yes  Chg 1 - Early discharge planning Support needs  M11 Yes  Chg 2 - Systems to monitor patient flow Support needs  N10 Yes  Chg 3 - Multi-disciplinary/multi-agency discharge teams Support needs  N11 Yes  Chg 4 - Home first/discharge to assess Support needs  N12 Yes  Chg 5 - Seven-day service Support needs  N12 Yes  Chg 6 - Trusted assessors Support needs  N11 Yes  Chg 7 - Focus on choice Support needs  N12 Yes  Chg 6 - Trusted assessors Support needs  N12 Yes  Chg 7 - Focus on choice Support needs  N12 Yes  Chg 7 - Focus on choice Support needs  N13 Yes  Chg 7 - Focus on choice Support needs  N14 Yes  Chg 8 - Enhancing health in care homes Support needs  N15 Yes   |   | K15            |         |
| Chg 2 - Systems to monitor patient flow Challenges  Chg 3 - Multi-disciplinary/multi-agency discharge teams Challenges  L10 Yes  Chg 4 - Home first/discharge to assess Challenges  L11 Yes  Chg 5 - Seven-day service Challenges  L12 Yes  Chg 6 - Trusted assessors Challenges  L14 Yes  Chg 7 - Focus on choice Challenges  L15 Yes  Chg 8 - Enhancing health in care homes Challenges  L15 Yes  Chg 1 - Early discharge planning Additional achievements  Chg 2 - Systems to monitor patient flow Additional achievements  M9 Yes  Chg 3 - Multi-disciplinary/multi-agency discharge teams Additional achievements  M10 Yes  Chg 4 - Home first/discharge to assess Additional achievements  M11 Yes  Chg 6 - Trusted assessors Additional achievements  M12 Yes  Chg 6 - Frocus on choice Additional achievements  M13 Yes  Chg 7 - Focus on choice Additional achievements  M14 Yes  Chg 6 - Seven-day service Additional achievements  M15 Yes  Chg 6 - Seven-day service Additional achievements  M16 Yes  Chg 7 - Focus on choice Additional achievements  M17 Yes  Chg 8 - Enhancing health in care homes Additional achievements  M19 Yes  Chg 1 - Early discharge planning Support needs  M19 Yes  Chg 2 - Systems to monitor patient flow Support needs  M19 Yes  Chg 3 - Multi-disciplinary/multi-agency discharge teams Support needs  N10 Yes  Chg 3 - Focus on choice Additional echievements  N11 Yes  Chg 5 - Seven-day service Support needs  N12 Yes  Chg 6 - Trusted assessors Support needs  N11 Yes  Chg 6 - Trusted assessors Support needs  N12 Yes  Chg 6 - Trusted assessors Support needs  N11 Yes  Chg 7 - Focus on choice Support needs  N12 Yes  Chg 6 - Frouse on choice Support needs  N13 Yes  Chg 7 - Focus on choice Support needs  N14 Yes  Chg 8 - Enhancing health in care homes Support needs   |   | K19            | Yes     |
| Chg 3 - Multi-disciplinary/multi-agency discharge teams Challenges L11 Yes Chg 4 - Home first/discharge to assess Challenges L11 Yes Chg 5 - Seven-day service Challenges L12 Yes Chg 6 - Trusted assessors Challenges L13 Yes Chg 7 - Focus on choice Challenges L14 Yes Chg 8 - Enhancing health in care homes Challenges L15 Yes UEC - Red Bag Scheme Challenges L19 Yes Chg 1 - Early discharge planning Additional achievements M8 Yes Chg 2 - Systems to monitor patient flow Additional achievements M9 Yes Chg 3 - Multi-disciplinary/multi-agency discharge teams Additional achievements M10 Yes Chg 4 - Home first/discharge to assess Additional achievements M11 Yes Chg 5 - Seven-day service Additional achievements M11 Yes Chg 6 - Trusted assessors Additional achievements M12 Yes Chg 6 - Trusted assessors Additional achievements M14 Yes Chg 6 - Beach additional achievements M15 Yes Chg 6 - Beach additional achievements M16 Yes Chg 7 - Focus on choice Additional achievements M17 Yes Chg 8 - Enhancing health in care homes Additional achievements M19 Yes Chg 1 - Early discharge planning Support needs M19 Yes Chg 1 - Early discharge planning Support needs N8 Yes Chg 2 - Systems to monitor patient flow Support needs N8 Yes Chg 3 - Multi-disciplinary/multi-agency discharge teams Support needs N9 Yes Chg 3 - Multi-disciplinary/multi-agency discharge teams Support needs N10 Yes Chg 4 - Home first/discharge to assess Support needs N10 Yes Chg 5 - Seven-day service Support needs N11 Yes Chg 6 - Trusted assessors Support needs N11 Yes Chg 6 - Trusted assessors Support needs N12 Yes Chg 6 - Frocus on choice Support needs N11 Yes Chg 6 - Frocus on choice Support needs N12 Yes Chg 6 - Frocus on choice Support needs N11 Yes Chg 6 - Frocus on choice Support needs N12 Yes Chg 6 - Frocus on choice Support needs N13 Yes Chg 7 - Focus on choice Support needs N14 Yes  | Chg 1 - Early discharge planning Challenges                           | L8             | Yes     |
| Cing 4 - Home first/discharge to assess Challenges L12 Yes Cing 5 - Seven-day service Challenges L13 Yes Cing 6 - Trusted assessors Challenges L14 Yes Cing 7 - Focus on choice Challenges L15 Yes UEC - Red Bag Scheme Challenges L19 Yes Cing 1 - Early discharge planning Additional achievements M8 Yes Cing 3 - Multi-disciplinary/multi-agency discharge teams Additional achievements M10 Yes Cing 4 - Home first/discharge to assess Additional achievements M11 Yes Cing 5 - Seven-day service Additional achievements M12 Yes Cing 6 - Trusted assessors Additional achievements M13 Yes Cing 6 - Trusted assessors Additional achievements M14 Yes Cing 7 - Focus on choice Additional achievements M15 Yes Cing 7 - Focus on choice Additional achievements M16 Yes Cing 8 - Enhancing health in care homes Additional achievements M17 Yes Cing 8 - Enhancing health in care homes Additional achievements M19 Yes Cing 1 - Early discharge planning Support needs N8 Yes Cing 2 - Systems to monitor patient flow Support needs N9 Yes Cing 3 - Multi-disciplinary/multi-agency discharge teams Support needs N9 Yes Cing 3 - Multi-disciplinary/multi-agency discharge teams Support needs N9 Yes Cing 3 - Multi-disciplinary/multi-agency discharge teams Support needs N9 Yes Cing 5 - Seven-day service Support needs N9 Yes Cing 6 - Trusted assessors Support needs N10 Yes Cing 6 - Trusted assessors Support needs N11 Yes Cing 6 - Trusted assessors Support needs N12 Yes Cing 6 - Trusted assessors Support needs N13 Yes Cing 6 - Trusted assessors Support needs N14 Yes Cing 6 - Trusted assessors Support needs N15 Yes Cing 6 - Trusted assessors Support needs N14 Yes Cing 8 - Enhancing health in care homes Support needs N14 Yes Cing 8 - Enhancing health in care homes Support needs N15 Yes Cing 8 - Enhancing health in care homes Support needs N15 Yes  | Chg 2 - Systems to monitor patient flow Challenges                    | L9             | Yes     |
| Chg 5 - Seven-day service Challenges       L12       Yes         Chg 6 - Trusted assessors Challenges       L13       Yes         Chg 7 - Focus on choice Challenges       L14       Yes         Chg 8 - Enhancing health in care homes Challenges       L15       Yes         UEC - Red Bag Scheme Challenges       L19       Yes         Chg 1 - Early discharge planning Additional achievements       M8       Yes         Chg 2 - Systems to monitor patient flow Additional achievements       M9       Yes         Chg 3 - Multi-disciplinary/multi-agency discharge teams Additional achievements       M10       Yes         Chg 4 - Home first/discharge to assess Additional achievements       M11       Yes         Chg 5 - Seven-day service Additional achievements       M12       Yes         Chg 6 - Trusted assessors Additional achievements       M12       Yes         Chg 7 - Focus on choice Additional achievements       M13       Yes         Chg 8 - Enhancing health in care homes Additional achievements       M14       Yes         Chg 8 - Focus on choice Additional achievements       M15       Yes         UEC - Red Bag Scheme Additional achievements       M15       Yes         UEC - Red Bag Scheme Additional achievements       M19       Yes         Chg 1 - Early discharge planning Support needs <td< td=""><td>Chg 3 - Multi-disciplinary/multi-agency discharge teams Challenges</td><td>L10</td><td>Yes</td></td<>  | Chg 3 - Multi-disciplinary/multi-agency discharge teams Challenges    | L10            | Yes     |
| Cing 6 - Trusted assessors Challenges L14 Yes Chg 7 - Focus on choice Challenges L15 Ves UEC - Red Bag Scheme Challenges L19 Chg 2 - Systems to monitor patient flow Additional achievements Chg 3 - Multi-disciplinary/multi-agency discharge teams Additional achievements Chg 4 - Home first/discharge to assess Additional achievements M10 Yes Chg 5 - Seven-day service Additional achievements M11 Yes Chg 6 - Trusted assessors Additional achievements M12 Yes Chg 6 - Trusted assessors Additional achievements M13 Yes Chg 7 - Focus on choice Additional achievements M14 Yes Chg 8 - Enhancing health in care homes Additional achievements M15 Yes Chg 1 - Early discharge to assess Additional achievements M17 Yes Chg 1 - Early discharge to assess Additional achievements M19 Yes Chg 1 - Early discharge to assess Support needs N8 Yes Chg 3 - Multi-disciplinary/multi-agency discharge teams Support needs N10 Yes Chg 4 - Home first/discharge to assess Support needs N10 Yes Chg 5 - Seven-day service Additional achievements M15 Yes Chg 6 - Trusted assessors Support needs N10 Yes Chg 6 - Trusted assessors Support needs N10 Yes Chg 7 - Focus on choice Support needs N11 Yes Chg 6 - Trusted assessors Support needs N11 Yes Chg 7 - Focus on choice Support needs N12 Yes Chg 8 - Enhancing health in care homes Support needs N11 Yes Chg 6 - Trusted assessors Support needs N12 Yes Chg 7 - Focus on choice Support needs N13 Yes Chg 7 - Focus on choice Support needs N14 Yes Chg 8 - Enhancing health in care homes Support needs N15 Yes   | Chg 4 - Home first/discharge to assess Challenges                     | L11            | Yes     |
| Chg 7 - Focus on choice Challenges  L14  Ves  Chg 8 - Enhancing health in care homes Challenges  L15  Ves  UEC - Red Bag Scheme Challenges  L19  Ves  Chg 1 - Early discharge planning Additional achievements  M8  Ves  Chg 2 - Systems to monitor patient flow Additional achievements  M10  Ves  Chg 3 - Multi-disciplinary/multi-agency discharge teams Additional achievements  M10  Ves  Chg 4 - Home first/discharge to assess Additional achievements  M11  Ves  Chg 5 - Seven-day service Additional achievements  M12  Ves  Chg 6 - Trusted assessors Additional achievements  M13  Ves  Chg 7 - Focus on choice Additional achievements  M14  Ves  Chg 8 - Enhancing health in care homes Additional achievements  M19  Ves  Chg 1 - Early discharge planning Support needs  M8  Ves  Chg 2 - Systems to monitor patient flow Support needs  N10  Ves  Chg 3 - Multi-disciplinary/multi-agency discharge teams Support needs  N10  Ves  Chg 4 - Home first/discharge to assess Support needs  N11  Ves  Chg 5 - Seven-day service Additional achievements  M15  Ves  Chg 6 - Trusted assessors Support needs  N10  Ves  Chg 6 - Trusted assessors Support needs  N10  Ves  Chg 7 - Focus on choice Support needs  N11  Ves  Chg 8 - Home first/discharge to assess Support needs  N11  Ves  Chg 6 - Trusted assessors Support needs  N11  Ves  Chg 7 - Focus on choice Support needs  N12  Ves  Chg 7 - Focus on choice Support needs  N14  Ves  Chg 8 - Enhancing health in care homes Support needs  N14  Ves   | Chg 5 - Seven-day service Challenges                                  |                | Yes     |
| Cing 8 - Enhancing health in care homes Challenges  LES  Ves  UEC - Red Bag Scheme Challenges  LES  Cing 1 - Early discharge planning Additional achievements  M8  Ves  Cing 2 - Systems to monitor patient flow Additional achievements  M9  Ves  Cing 3 - Multi-disciplinary/multi-agency discharge teams Additional achievements  M10  Ves  Cing 4 - Home first/discharge to assess Additional achievements  M11  Ves  Cing 5 - Seven-day service Additional achievements  M12  Ves  Cing 6 - Trusted assessors Additional achievements  M14  Ves  Cing 7 - Focus on choice Additional achievements  M15  Ves  Cing 8 - Enhancing health in care homes Additional achievements  M16  Ves  Cing 7 - Focus on choice Additional achievements  M17  Ves  Cing 8 - Enhancing health in care homes Additional achievements  M19  Ves  Cing 1 - Early discharge planning Support needs  M19  Ves  Cing 2 - Systems to monitor patient flow Support needs  N10  Ves  Cing 3 - Multi-disciplinary/multi-agency discharge teams Support needs  N10  Ves  Cing 3 - Multi-disciplinary/multi-agency discharge teams Support needs  N10  Ves  Cing 5 - Seven-day service Support needs  N11  Ves  Cing 6 - Trusted assessors Support needs  N11  Ves  Cing 6 - Trusted assessors Support needs  N12  Ves  Cing 6 - Trusted assessors Support needs  N11  Ves  Cing 6 - Trusted assessors Support needs  N12  Ves  Cing 7 - Focus on choice Support needs  N11  Ves  Cing 8 - Enhancing health in care homes Support needs  N11  Ves  Cing 8 - Enhancing health in care homes Support needs  N12  Ves  Cing 6 - Trusted assessors Support needs  N14  Ves  Cing 8 - Enhancing health in care homes Support needs  N14  Ves  Cing 8 - Enhancing health in care homes Support needs  N15  Ves  |   |                |         |
| UEC - Red Bag Scheme Challenges  Chg 1 - Early discharge planning Additional achievements  M8  Yes  Chg 2 - Systems to monitor patient flow Additional achievements  M9  Yes  Chg 3 - Multi-disciplinary/multi-agency discharge teams Additional achievements  M10  Yes  Chg 4 - Home first/discharge to assess Additional achievements  M11  Yes  Chg 5 - Seven-day service Additional achievements  M12  Yes  Chg 6 - Trusted assessors Additional achievements  M14  Yes  Chg 7 - Focus on choice Additional achievements  M15  Yes  Chg 8 - Enhancing health in care homes Additional achievements  M19  Yes  Chg 1 - Early discharge planning Support needs  Chg 2 - Systems to monitor patient flow Support needs  N9  Yes  Chg 3 - Multi-disciplinary/multi-agency discharge teams Support needs  N10  Yes  Chg 4 - Home first/discharge to assess Support needs  N10  Yes  Chg 5 - Seven-day service Support needs  N11  Yes  Chg 6 - Trusted assessors Support needs  N12  Yes  Chg 7 - Focus on choice Support needs  N13  Yes  Chg 7 - Focus on choice Support needs  N14  Yes  Chg 8 - Enhancing health in care homes Support needs  N10  Yes  Chg 6 - Trusted assessors Support needs  N11  Yes  Chg 7 - Focus on choice Support needs  N12  Yes  Chg 8 - Enhancing health in care homes Support needs  N14  Yes  Chg 8 - Enhancing health in care homes Support needs  N15  Yes  |   |                |         |
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| Chg 4 - Home first/discharge to assess Additional achievements  Chg 5 - Seven-day service Additional achievements  Chg 6 - Trusted assessors Additional achievements  Chg 7 - Focus on choice Additional achievements  Chg 7 - Focus on choice Additional achievements  Chg 8 - Enhancing health in care homes Additional achievements  M14  Yes  Chg 8 - Enhancing health in care homes Additional achievements  M15  Yes  UEC - Red Bag Scheme Additional achievements  M19  Yes  Chg 1 - Early discharge planning Support needs  N8  Yes  Chg 2 - Systems to monitor patient flow Support needs  N9  Yes  Chg 3 - Multi-disciplinary/multi-agency discharge teams Support needs  N10  Yes  Chg 4 - Home first/discharge to assess Support needs  N11  Yes  Chg 5 - Seven-day service Support needs  N12  Yes  Chg 6 - Trusted assessors Support needs  N13  Yes  Chg 7 - Focus on choice Support needs  N14  Yes  Chg 8 - Enhancing health in care homes Support needs  N15  Yes  | 0 1,444   |                |         |
| Chg 5 - Seven-day service Additional achievements  Chg 6 - Trusted assessors Additional achievements  Chg 7 - Focus on choice Additional achievements  Chg 8 - Enhancing health in care homes Additional achievements  M14  Yes  Chg 8 - Enhancing health in care homes Additional achievements  M15  Yes  UEC - Red Bag Scheme Additional achievements  M19  Yes  Chg 1 - Early discharge planning Support needs  N8  Yes  Chg 2 - Systems to monitor patient flow Support needs  N9  Yes  Chg 3 - Multi-disciplinary/multi-agency discharge teams Support needs  N10  Yes  Chg 4 - Home first/discharge to assess Support needs  N11  Yes  Chg 5 - Seven-day service Support needs  N12  Yes  Chg 6 - Trusted assessors Support needs  N13  Yes  Chg 7 - Focus on choice Support needs  N14  Yes  Chg 8 - Enhancing health in care homes Support needs  N15  Yes   |   |                |         |
| Chg 6 - Trusted assessors Additional achievements  Chg 7 - Focus on choice Additional achievements  Chg 8 - Enhancing health in care homes Additional achievements  M15  Yes  UEC - Red Bag Scheme Additional achievements  M19  Yes  Chg 1 - Early discharge planning Support needs  N8  Yes  Chg 2 - Systems to monitor patient flow Support needs  N9  Yes  Chg 3 - Multi-disciplinary/multi-agency discharge teams Support needs  N10  Yes  Chg 4 - Home first/discharge to assess Support needs  N11  Yes  Chg 5 - Seven-day service Support needs  N12  Yes  Chg 6 - Trusted assessors Support needs  N13  Yes  Chg 7 - Focus on choice Support needs  N14  Yes  Chg 8 - Enhancing health in care homes Support needs  N15  Yes  |   |                |         |
| Chg 7 - Focus on choice Additional achievements  Chg 8 - Enhancing health in care homes Additional achievements  M15  Yes  UEC - Red Bag Scheme Additional achievements  M19  Yes  Chg 1 - Early discharge planning Support needs  N8  Yes  Chg 2 - Systems to monitor patient flow Support needs  N9  Yes  Chg 3 - Multi-disciplinary/multi-agency discharge teams Support needs  N10  Yes  Chg 4 - Home first/discharge to assess Support needs  N11  Yes  Chg 5 - Seven-day service Support needs  N12  Yes  Chg 6 - Trusted assessors Support needs  N13  Yes  Chg 7 - Focus on choice Support needs  N14  Yes  Chg 8 - Enhancing health in care homes Support needs  N15  Yes   |   |                |         |
| Chg 8 - Enhancing health in care homes Additional achievements  WEC - Red Bag Scheme Additional achievements  MIP  Yes  Chg 1 - Early discharge planning Support needs  N8  Yes  Chg 2 - Systems to monitor patient flow Support needs  N9  Yes  Chg 3 - Multi-disciplinary/multi-agency discharge teams Support needs  N10  Yes  Chg 4 - Home first/discharge to assess Support needs  N11  Yes  Chg 5 - Seven-day service Support needs  N12  Yes  Chg 6 - Trusted assessors Support needs  N13  Yes  Chg 7 - Focus on choice Support needs  N14  Yes  Chg 8 - Enhancing health in care homes Support needs  N15  Yes  |   |                |         |
| UEC - Red Bag Scheme Additional achievements  Chg 1 - Early discharge planning Support needs  N8  Yes  Chg 2 - Systems to monitor patient flow Support needs  N9  Yes  Chg 3 - Multi-disciplinary/multi-agency discharge teams Support needs  N10  Yes  Chg 4 - Home first/discharge to assess Support needs  N11  Yes  Chg 5 - Seven-day service Support needs  N12  Yes  Chg 6 - Trusted assessors Support needs  N13  Yes  Chg 7 - Focus on choice Support needs  N14  Yes  Chg 8 - Enhancing health in care homes Support needs  N15  Yes  |   |                |         |
| Chg 2 - Systems to monitor patient flow Support needs  Chg 3 - Multi-disciplinary/multi-agency discharge teams Support needs  Chg 4 - Home first/discharge to assess Support needs  Chg 5 - Seven-day service Support needs  Chg 6 - Trusted assessors Support needs  Chg 7 - Focus on choice Support needs  Chg 8 - Enhancing health in care homes Support needs  N15  Yes  |   |                |         |
| Chg 3 - Multi-disciplinary/multi-agency discharge teams Support needs  N10 Yes Chg 4 - Home first/discharge to assess Support needs  N11 Yes Chg 5 - Seven-day service Support needs  N12 Yes Chg 6 - Trusted assessors Support needs  N13 Yes Chg 7 - Focus on choice Support needs  N14 Yes Chg 8 - Enhancing health in care homes Support needs  N15 Yes  | · · · · · · · · · · · · · · · · · · ·                                 |                |         |
| Chg 4 - Home first/discharge to assess Support needs       N11       Yes         Chg 5 - Seven-day service Support needs       N12       Yes         Chg 6 - Trusted assessors Support needs       N13       Yes         Chg 7 - Focus on choice Support needs       N14       Yes         Chg 8 - Enhancing health in care homes Support needs       N15       Yes  | Chg 2 - Systems to monitor patient flow Support needs                 | N9             | Yes     |
| Chg 5 - Seven-day service Support needs     N12     Yes       Chg 6 - Trusted assessors Support needs     N13     Yes       Chg 7 - Focus on choice Support needs     N14     Yes       Chg 8 - Enhancing health in care homes Support needs     N15     Yes   |   | N10            | Yes     |
| Chg 6 - Trusted assessors Support needs     N13     Yes       Chg 7 - Focus on choice Support needs     N14     Yes       Chg 8 - Enhancing health in care homes Support needs     N15     Yes   | Chg 4 - Home first/discharge to assess Support needs                  | N11            | Yes     |
| Chg 7 - Focus on choice Support needs     N14     Yes       Chg 8 - Enhancing health in care homes Support needs     N15     Yes   | 0 7 11  |                | Yes     |
| Chg 8 - Enhancing health in care homes Support needs N15 Yes   |   |                |         |
|  |   |                |         |
| UEC - Red Bag Scheme Support needs N19 Yes   |   |                |         |
|  | UEC - Red Bag Scheme Support needs                                    | N19            | Yes     |

Sheet Complete: Yes

### 5. Income & Expenditure

|   | Cell Reference | Checker |
|---|----------------|---------|
| 2017/18 - Actual CCG additional contribution income               | G14            | Yes     |
| 2017/18 - Actual LA additional contribution income                | G15            | Yes     |
| 2017/18 - Difference between plan & actual income Commentary      | E21            | Yes     |
| 2017/18 - Actual Spend  | D31            | Yes     |
| 2017/18 - Difference between plan & actual expenditure Commentary | E33            | Yes     |

Sheet Complete: Yes

### 6. Year End Feedback

|  | Cell Reference | Checke |
|--|----------------|--------|
| Statement 1 - Joint working Delivery Response                      | C10            | Yes    |
| Statement 2 - BCF Scheme Delivery Response                         | C11            | Yes    |
| Statement 3 - Health & Social Care Integration Delivery Response   | C12            | Yes    |
| Statement 4 - NEA Delivery Response                                | C13            | Yes    |
| Statement 5 - DTOC Delivery Response                               | C14            | Yes    |
| Statement 6 - Reablement Delivery Response                         | C15            | Yes    |
| Statement 7 - Residential Admissions Delivery Response             | C16            | Yes    |
| Statement 1 - Joint working Delivery Commentary                    | D10            | Yes    |
| Statement 2 - BCF Scheme Delivery Commentary                       | D11            | Yes    |
| Statement 3 - Health & Social Care Integration Delivery Commentary | D12            | Yes    |
| Statement 4 - NEA Delivery Commentary                              | D13            | Yes    |
| Statement 5 - DTOC Delivery Commentary                             | D14            | Yes    |
| Statement 6 - Reablement Delivery Commentary                       | D15            | Yes    |
| Statement 7 - Residential Admissions Delivery Commentary           | D16            | Yes    |
| Success 1 category   | C22            | Yes    |
| Success 2 category   | C23            | Yes    |
| Success 1 response   | D22            | Yes    |
| Success 2 response   | D23            | Yes    |
| Challenge 1 category   | C27            | Yes    |
| Challenge 2 category   | C28            | Yes    |
| Challenge 1 response   | D27            | Yes    |
| Challenge 2 response   | D28            | Yes    |

### 7. Narrative

Sheet Complete:

|   | Cell Reference | Checker |
|---|----------------|---------|
| Progress against local plan for integration of health and social care | B8             | Yes     |
| Integration success story highlight over the past quarter             | B12            | Yes     |

| Sheet Complete: | Yes |  |
|-----------------|-----|--|
| pheet complete. | 103 |  |